

# Welcome to the



## 2025<sup>→</sup>

# State of the Port

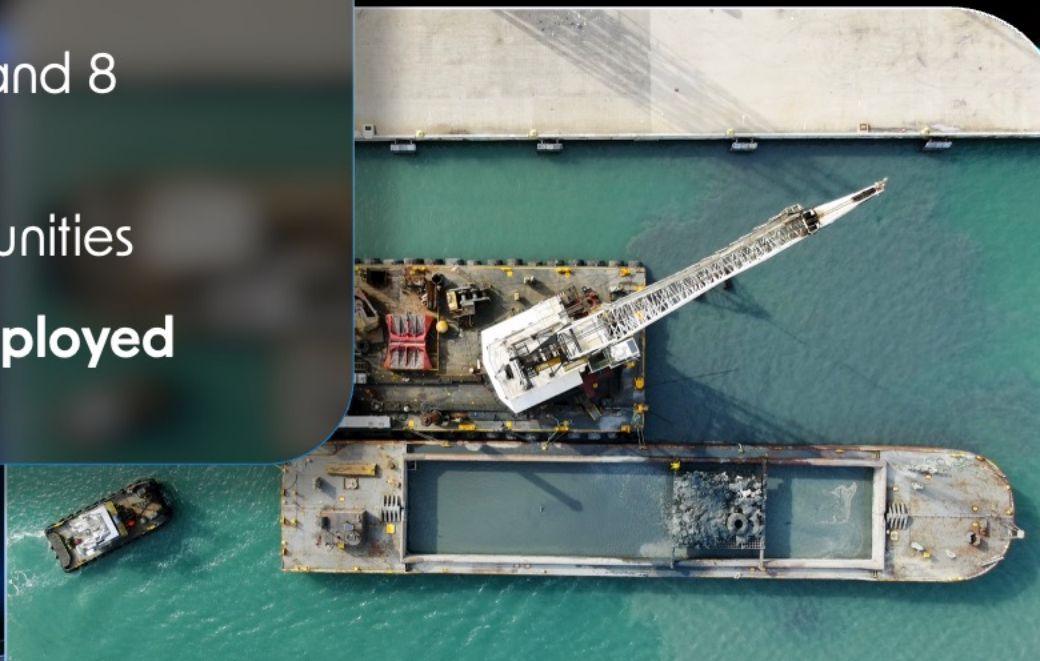
*Growth by Design. Progress by People.*

# **FY '25 Highlights**



# Infrastructure Improvements

- North Cargo Berth 4 completed
- Obsolete gantry cranes and cement silos removed
- Berth box dredging
  - North Cargo Berths 1, 2 and 8 depth increased to 43 ft
  - Enhances cargo opportunities
- 3<sup>rd</sup> mobile harbor crane deployed





# Infrastructure Improvements

- **4,500 new parking spaces**
  - New garages at Cruise Terminal 6 and Cruise Terminal 10
  - Increased surface parking at Cruise Terminal 1
- **Cruise Terminal 1 west entrance enhancements**
- **Cruise Terminal 10 interior and exterior refresh**
- **New mobile passenger boarding bridge**





# Infrastructure Improvements

- **Smart Pond Technology implemented**
  - Reclaimed 7 acres on north side
- **Jetty Park camp store**
- **Canaveral Fire Rescue Fire Trainer renovations**
- **New Brevard County Sheriff's Office pursuit boat**





# Operational Improvements

- Vertical lift service agreement
- Asset management system
- Comprehensive industrial cleaning contract for all facilities
- Dedicated automation team
- Automated parking system
- IT networks expanded at multi-user cruise terminals





# FY '25 Operating Revenues



Cruise

**\$182M**



Cargo

**\$25M**



Non-Ship

**\$11M**



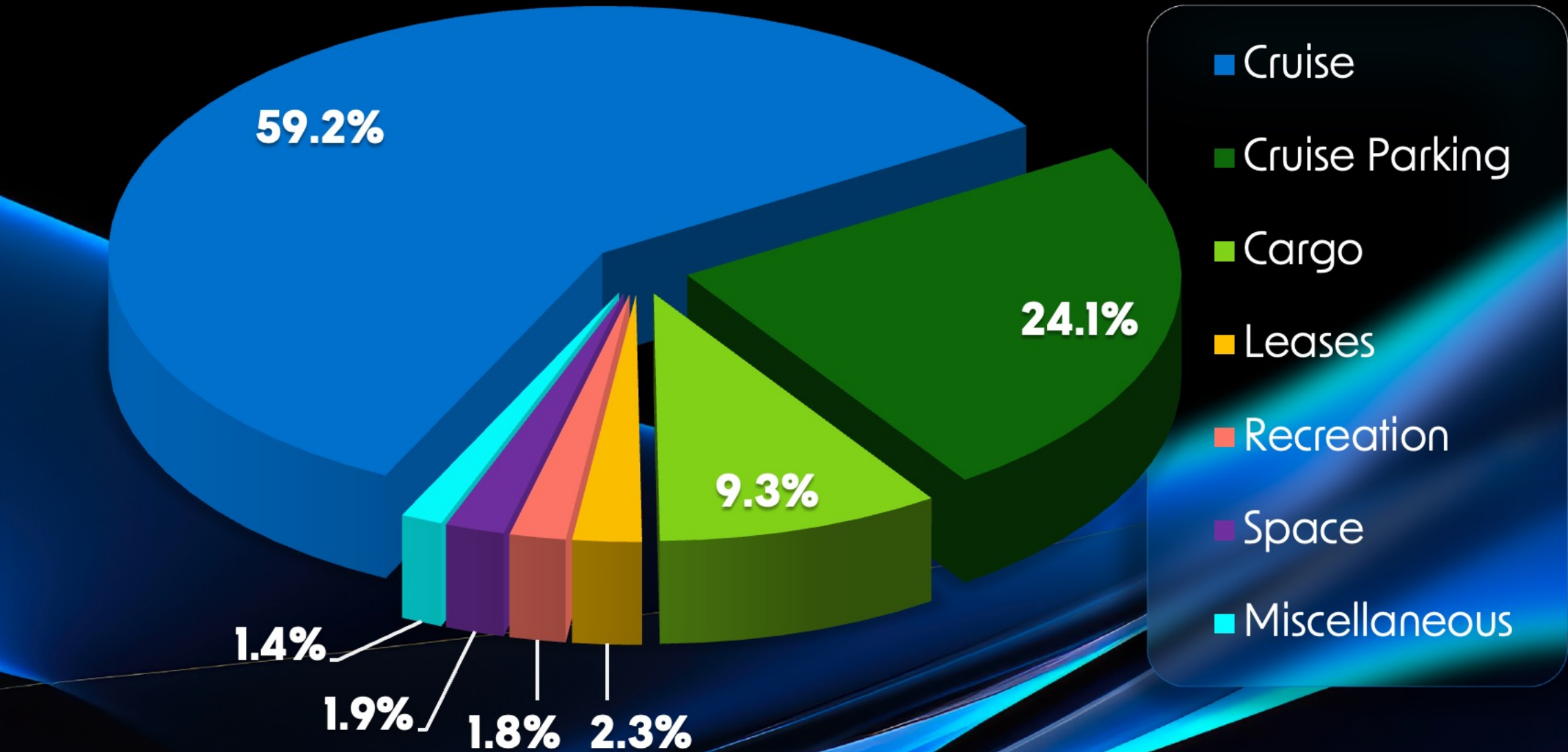
Total

**\$218M**

**October 1, 2024 – September 30, 2025**



# FY '25 Operating Revenue Breakdown





# CRUISE HIGHLIGHTS



# FY '25 Cruise Highlights



Homeport  
Ships

**16**



Total Ship  
Calls

**1,038**



Passenger  
Movements

**8.6M**

**October 1, 2024 – September 30, 2025**

**Surpassed 100 Million  
Cruise Passengers**



# Cruise Passengers Deliver



**27% of Cruise Passengers**  
spend at least one night  
in a local hotel



**2.3M Hotel Stays**  
attributed to cruise  
guests annually



**200% Growth**  
in hotel rooms in Cape  
Canaveral alone over  
the last 9 years

**Source: Space Coast Office of Tourism**

# **CARGO HIGHLIGHTS**



# FY '25 Cargo Highlights



Petroleum  
**3M**



Aggregates  
**2M**



Forest  
**850K**



General  
**384K**

**Short Tons**

# Commodities in Action



**8,000,000**  
Ford F-150 Pickups



**15,000**  
Boeing 737s



**55,000**  
2,000 sq. ft. Homes



**33**  
Miles of Two-Lane Highway



**11,400,000**  
40 lb. Salt Bags



# Vessel Calls Breakdown



**297**

Cargo



**261**

Commercial  
Space



**260**

Tug & Barge  
Bunkers



**8**

Military

Growth by Design.



# FY '26 Operating Revenue Forecast



Cruise

**\$200M**



Cargo

**\$26M**



Non-Ship

**\$11M**



Total

**\$237M**

**October 1, 2025 – September 30, 2026**

# **CRUISE OUTLOOK**



# FY '26 Cruise Forecast

**FY '25**



**FY '26**



# FY '26 Cruise Lineup



## Carnival

- *Mardi Gras*
- *Carnival Glory*
- *Carnival Freedom*
- *Carnival Vista*
- *Carnival Venezia\**



## Princess

- *Sky Princess\**
- *Caribbean Princess\**

*\*seasonal*



# FY '26 Cruise Lineup



## Royal Caribbean

- *Star of the Seas*
- *Utopia of the Seas*
- *Harmony of the Seas*
- *Adventure of the Seas*
- *Explorer of the Seas\**



## Celebrity Cruises

- *Apex\**

*\* seasonal*

# FY '26 Cruise Lineup



## Disney

- *Treasure*
- *Wish*
- *Fantasy*



## Norwegian

- *Prima*
- *Joy\**



## MSC

- *Seashore*
- *Grandiosa\**

*\* seasonal*



# **CARGO OUTLOOK**

# FY '26 Cargo Forecast



Petroleum  
**3M**



Aggregates  
**1.6M**



Forest  
**1.2M**

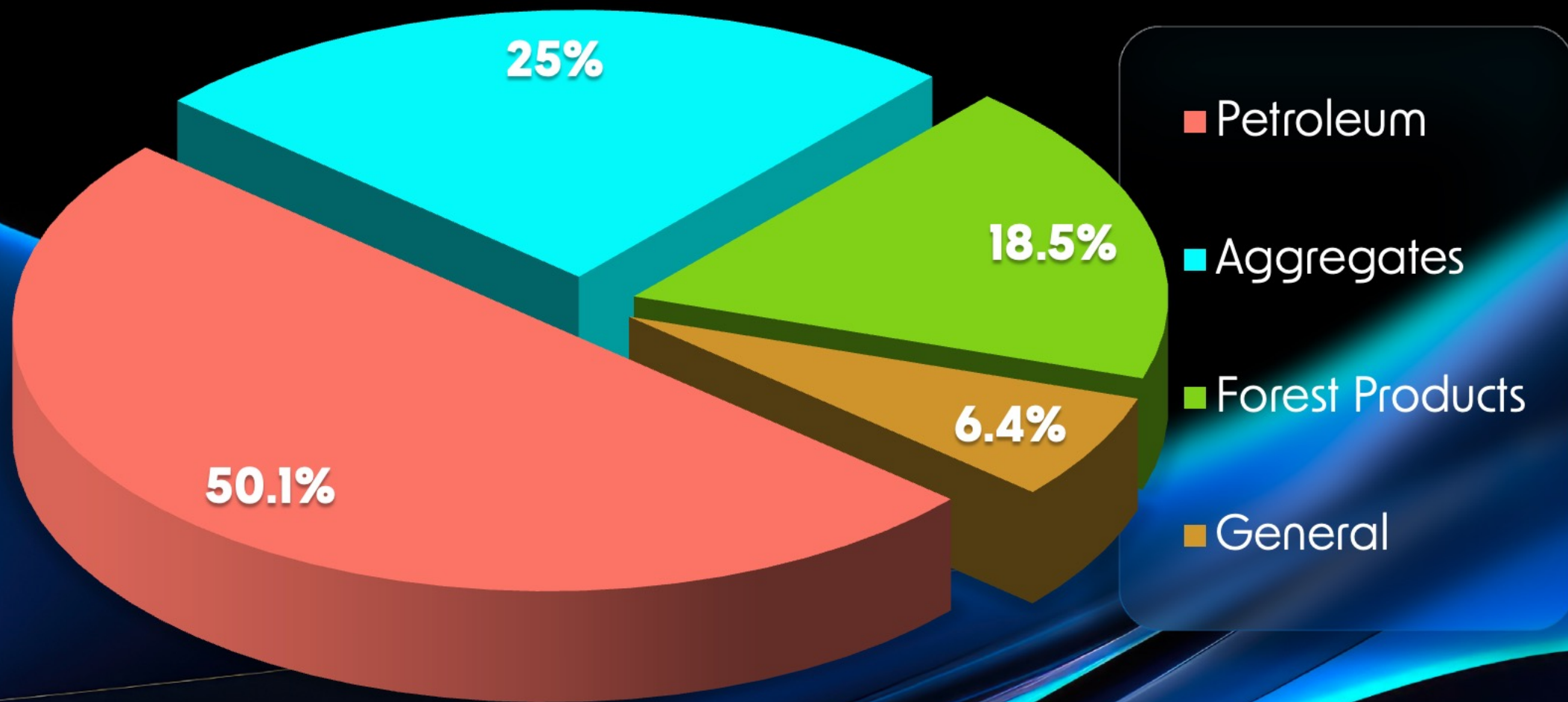


General  
**407K**

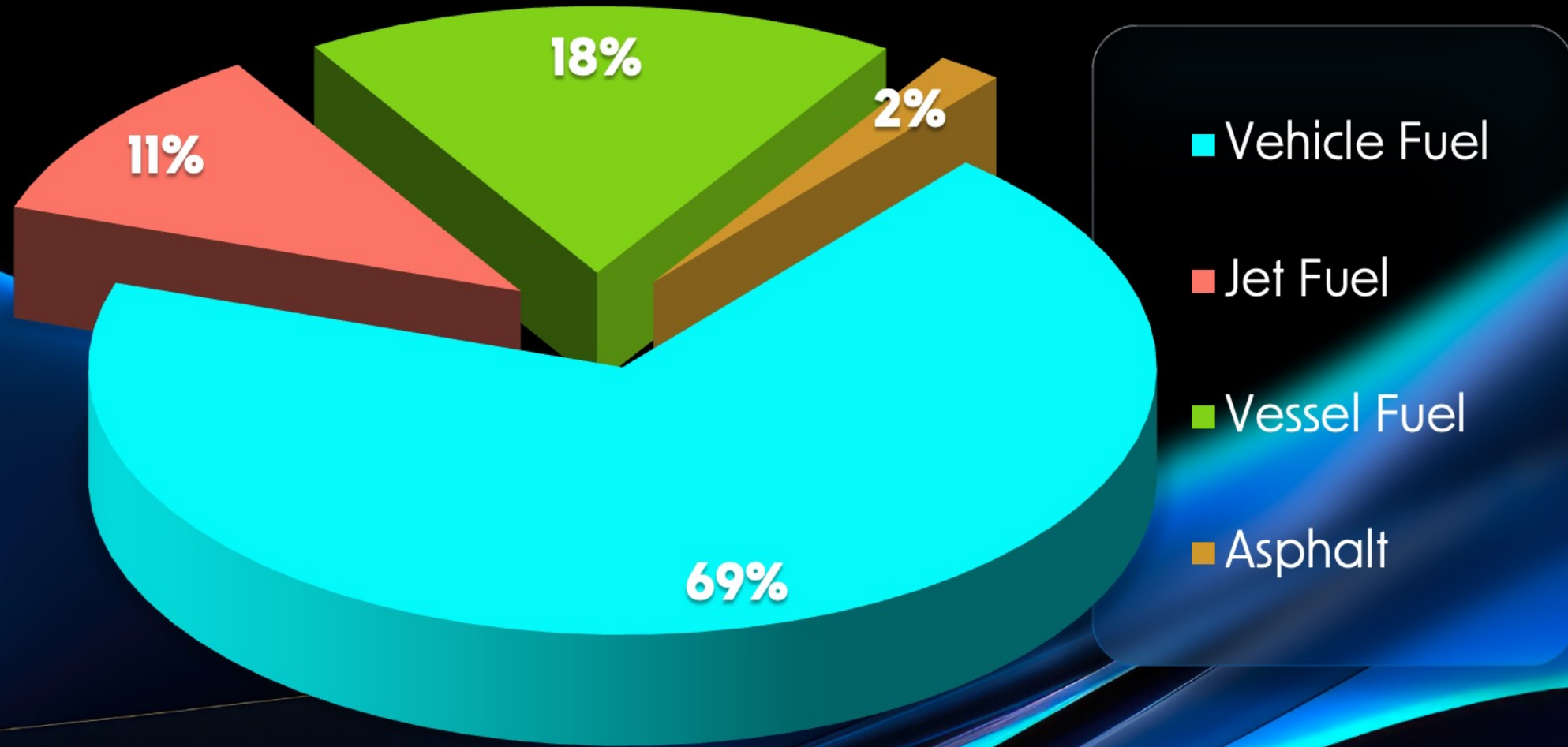
**Short Tons**



# FY '26 Cargo Forecast Breakdown

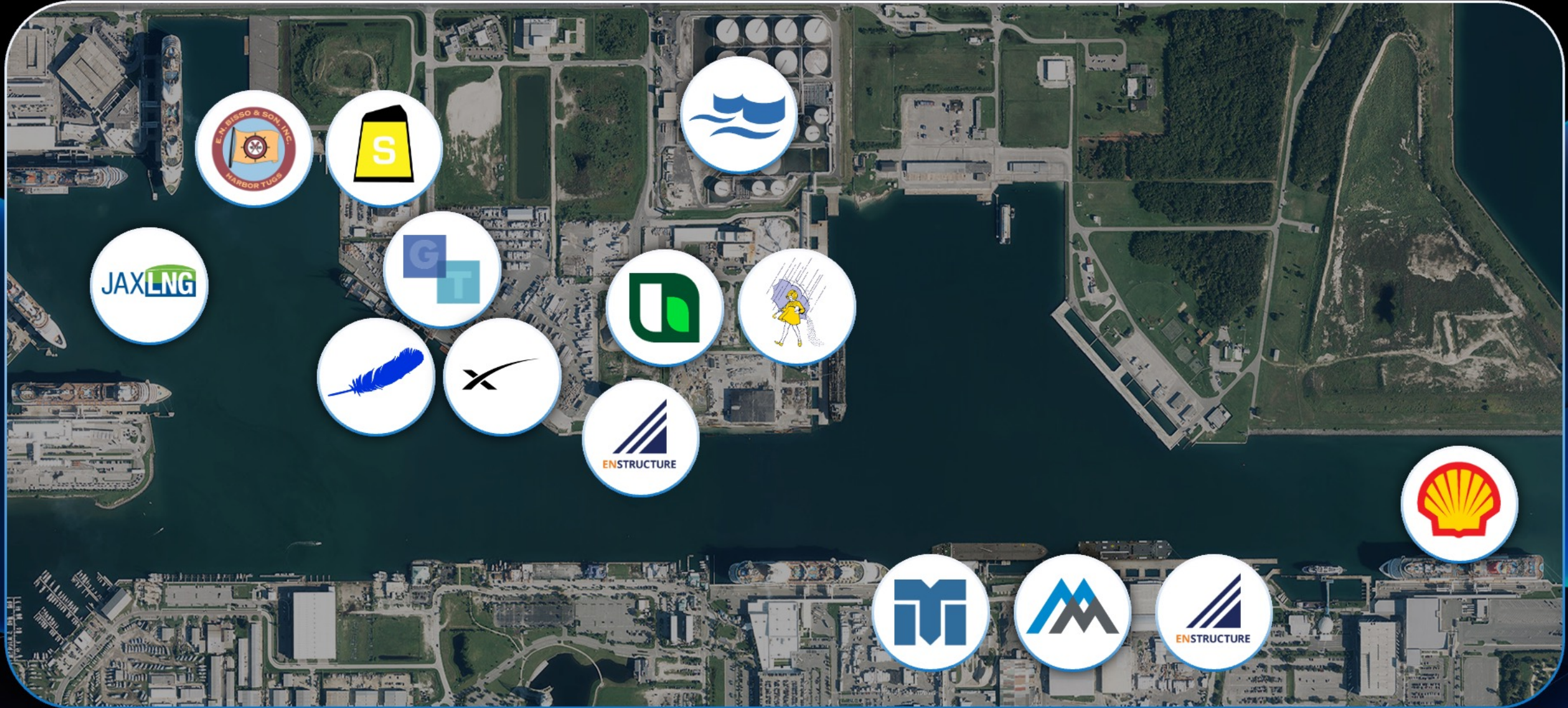


# FY '26 Petroleum Product Breakdown





# Fuel, Space, Tug and Terminal Operators





# Commercial Space

- **Commercial Space partners with maritime assets**
  - Collaborating with current operators to promote further success
  - Engaging new maritime operators
- **State and Federal partnerships**
  - Roadway modifications with Florida Department of Transportation
  - Dedicated maritime safety fairway with US Coast Guard
- **Annual report to Space Florida**

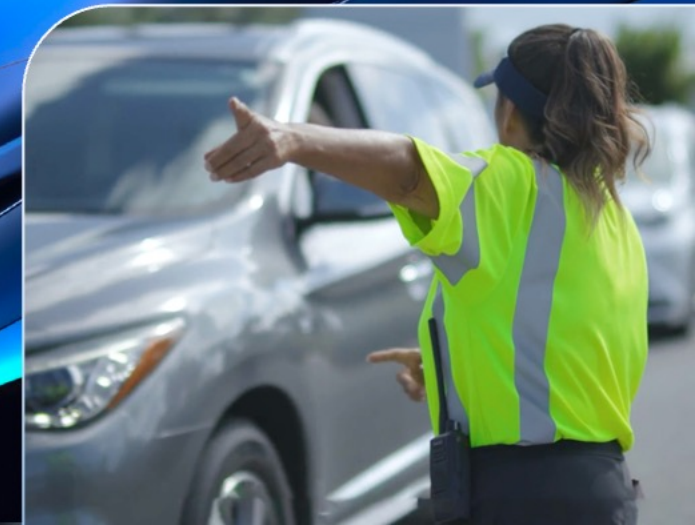




# OPERATIONAL GOALS

# Elevate Guest Experience

- **Organizational improvements**
  - Passenger boarding bridge team
  - Vertical lift team
- **Performance metrics to assure success**
- **Training and process standardization**
- **Operational excellence**





# Modernize Facilities

- **Right size existing cruise facilities to meet contractual obligations**
  - Cruise Terminal 5
  - Cruise Terminal 10
  - Additional parking capacity
- **Improve northside uplands for cargo and space expansions**





# Future Cruise Terminal

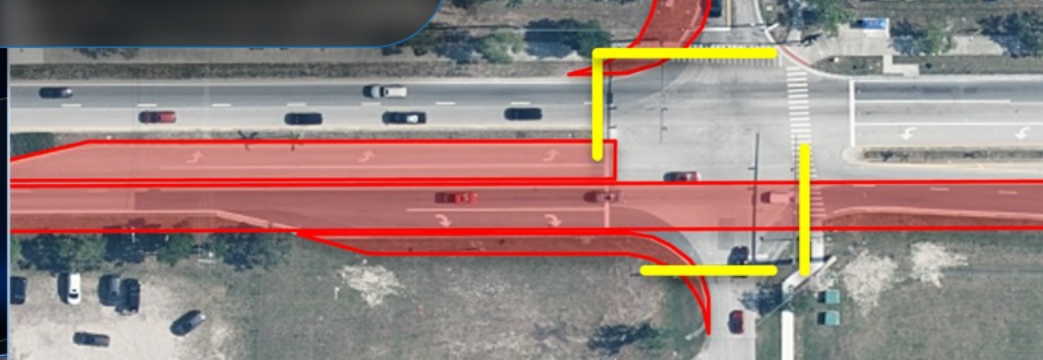
- **Southwest side of the Port**
- **Redesign road access and egress**
  - Traffic optimization
- **Consolidate marina properties**
  - Cape Marina/Bluepoints
- **Commercial Fishermen**
  - Long term solution
  - Working waterfront assured





# Improve Roadways

- Traffic studies to mitigate congestion and avoid inefficiencies port wide
- George King/Flounder intersection modified to include dedicated turn lanes
- Southside traffic options to improve flow
- Space Coast TPO and FDOT for SR 528 widening and SR 401 bridge replacement





# Optimize Asset Performance

- New asset management system
- Performance based contracting
  - Vertical lift transport
  - HVAC management
  - Custodial services
- Cruise terminal preventative maintenance team
- Smart technologies





The background features a dark blue field with dynamic, flowing, wavy lines in various shades of blue, creating a sense of movement and depth. A central, horizontally-oriented rounded rectangle with a thin white border contains the text.

**INVESTING IN  
OUR FUTURE**

# **FY '26 Capital Projects : \$255M**

## **Cruise - \$188M**

- CT5 Expansion, CT6E Garage Rebuild, Southside Parking, Passenger Boarding Bridges

## **Cargo & Infrastructure - \$43M**

- Berth improvements, Maintenance Dredging, Paving, Utility Improvements, Fireboat, Port facilities, Westside Improvements (Aquarium)

## **Road Improvements - \$18M**

- George King, Jetty Park, Northside Exit Lanes

## **Parks & Recreation - \$6M**

- Jetty Park Playground, Pavilion, RV Upgrades and Rodney Ketcham Park

## **5-Year Capital Improvement Plan: \$912M**



# Powering Growth

- Ambitious agenda for sustained growth and operational excellence
- Meet needs and obligations of partners to support new and existing business
- Continue to grow job base and expand economic opportunities
- Investing in our workforce
  - Our mission is important, our people make it happen



Progress by PEOPLE.





**THANK YOU!**